



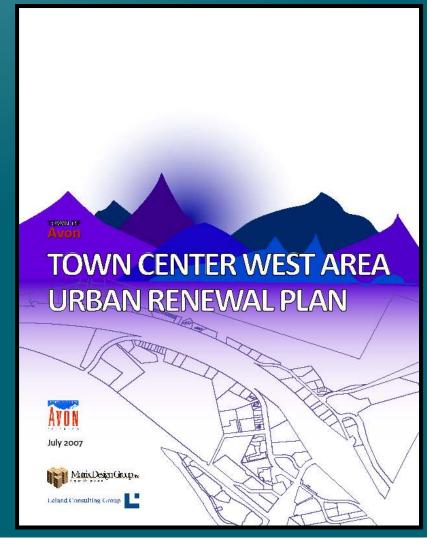
Conditions Survey in 2007

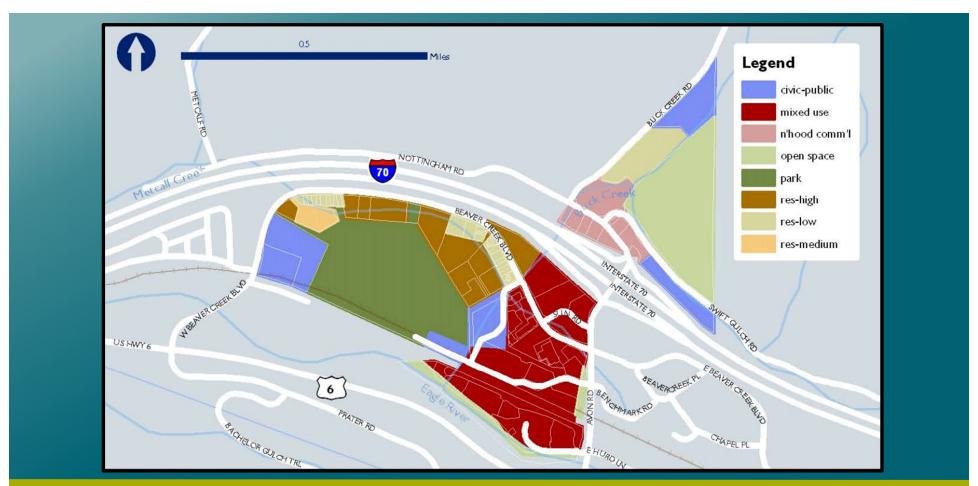
- Study area included 100 separate parcels within 225 acres as well as several public and railroad rights-of-way
- Conditions Survey completed
- 8 of 11 Qualifying conditions present
- Avon Town Council identifies "blight"
- > C.R.S. 31-25-103(2) as basis



Urban Renewal Plan Adopted 2007

- Vail Valley Trade Area studied
- Market-Based Plan
- Purpose of Plan
 - Eliminate Blight Conditions
 - Stimulate Growth and Development
 - Promote Local Objectives
 - Advance Comprehensive Plan Policies
 - Encourage public-private partnerships





Concept Map



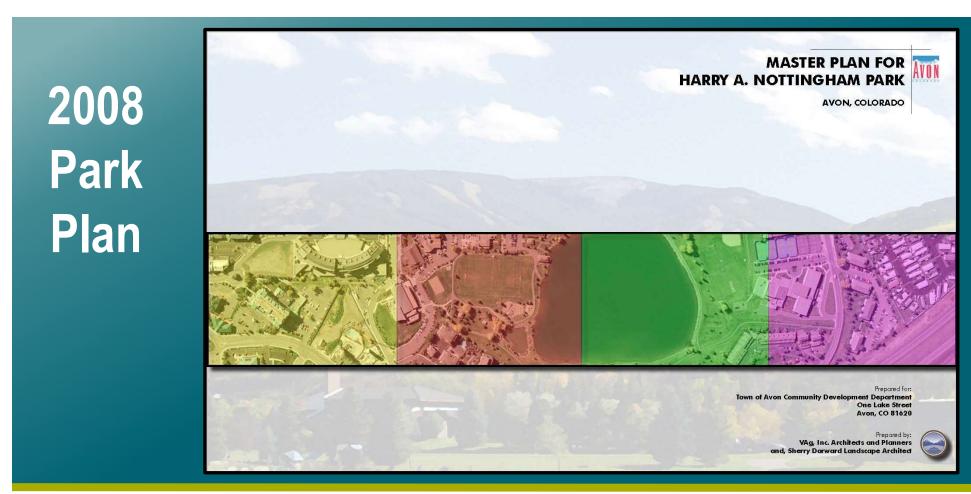
Town Council Acts as URA – 25 Year Projections as Basis

TOWN CENTER WEST AREA URBAN RENEWAL PLAN TIF ANALYSIS -- EAGLE COUNTY IMPACT JULY 2007

| | Cumulative Total By: | | | | |
|--|----------------------|---------------|---------------|---------------|----------------|
| | 2011 | 2016 | 2021 | 2026 | 2031 |
| Town of Avon Urban Renewal Project | | | | | |
| Total Incremental Property Tax Revenues from New Redevelopment | \$4,713,125 | \$25,537,871 | \$41,340,174 | \$60,130,214 | \$81,778,520 |
| Incremental Property Tax Revenues from Other Area Properties* | \$192,983 | \$1,040,166 | \$2,749,556 | \$5,453,973 | \$9,432,241 |
| Incremental Sales Tax Revenues | \$1,661,903 | \$7,398,360 | \$16,787,970 | \$27,527,007 | \$39,592,432 |
| Total Tax Revenue Increment | \$6,568,010 | \$33,976,397 | \$60,877,700 | \$93,111,194 | \$130,803,193 |
| Eagle County | | | | | |
| Property Tax Revenues from Existing Base | \$1,170,957 | \$2,435,456 | \$3,792,916 | \$5,258,817 | \$6,832,485 |
| Property Tax Revenues Deferred From New Redevelopment | (\$702,752) | (\$3,807,831) | (\$6,164,037) | (\$8,965,731) | (\$12,213,662) |
| Share of Sales Tax Revenues | \$2,521,383 | \$6,570,724 | \$11,989,997 | \$17,915,305 | \$24,338,009 |
| Net Tax Revenues - 25-Year Period | \$2,989,589 | \$5,198,348 | \$9,618,876 | \$14,208,390 | \$18,956,832 |

^{*} Value realized on properties within the Urban Renewal Area that do not redevelop, but benefit from proximity to redeveloping properties. Source: Stan Bernstein and Associates, Inc. and Leland Consulting Group.





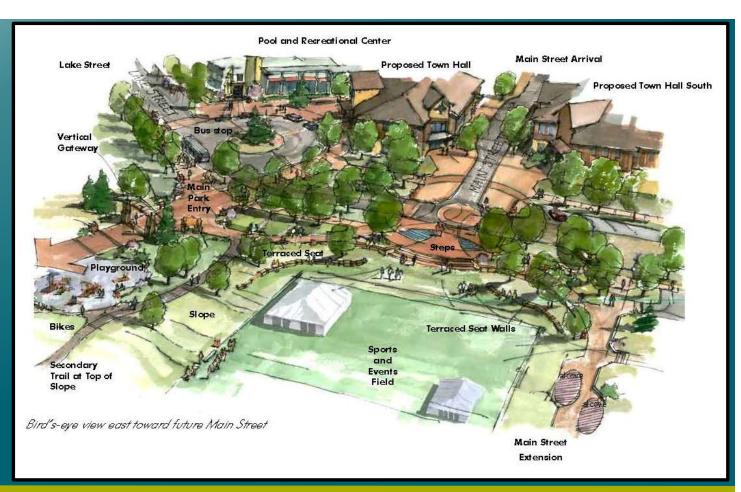




2008 Site Inventory Map



2008 Plan for
Proposed
Town Hall and
a Main Street
where
Pedestrian
Mall is Located

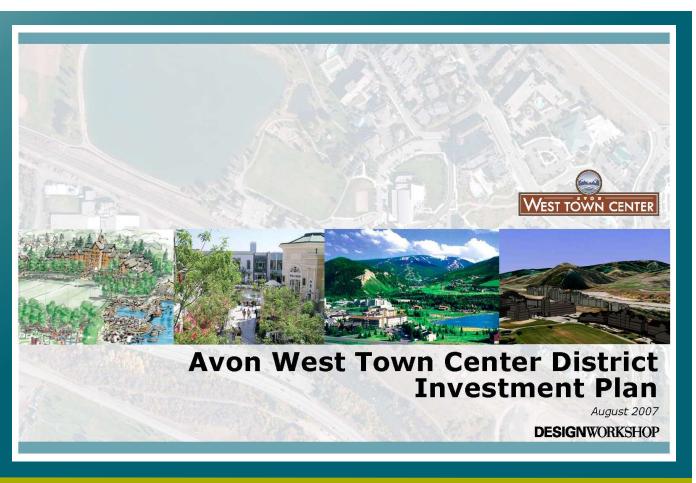


Town Hall Campus Concept



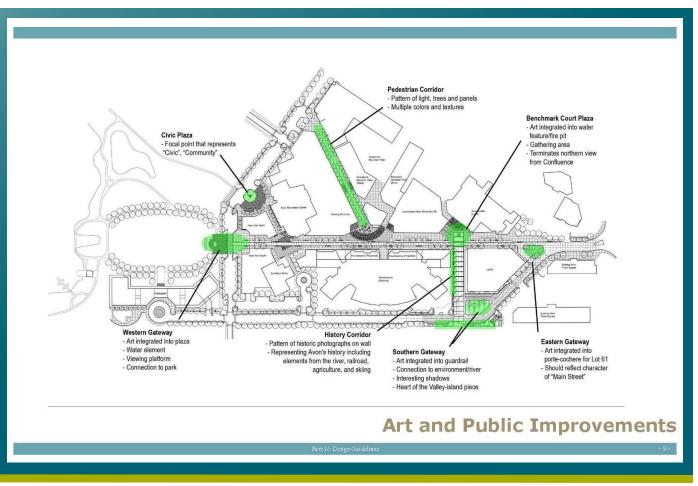
2007 West Town Center District Investment Plan

- Main Street Concept
- Dense, Mixed-Use
- Civic Art
- > 85,000 sq. ft. Street Level Commercial





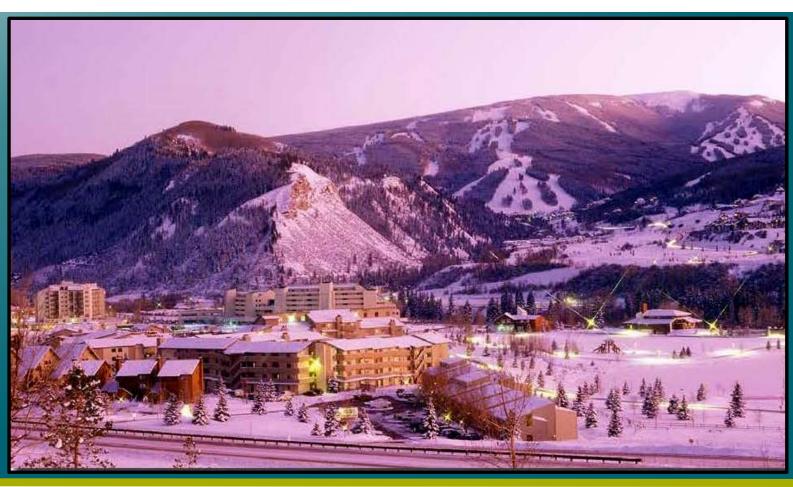
- Main Street OnExisting PedestrianCorridor
- New PedestrianCorridors onBenchmark andLettuce Shed Lane





B.W.

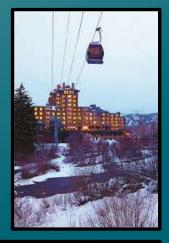
(Before Westin)





Avon Westin Hotel - 2007

- Comprehensive PUD Approval and Development Agreement
- Riverfront Land Dedication and Public Trail
- Public Plaza
- Gondola Connection
- Addition of Luxury UpscaleHotel to Avon













Lake Street Constructed in 2009

- Enhanced Streetscape
- > Sidewalks
- Additional Parking
- Additional Street Connection
- Bus Stops





"IRRATIONAL EXUBERANCE"

- Original Debt Issuance in 2007 of \$25,000,000
- Recession in Early 2009
- Only a Portion of Bond Proceeds Spent
- Not Enough TIF Revenue for Debt Payments
- Avon Had Pledged a "Moral Obligation" to Repay
- \$17,800,000 Refunded in 2009, Debt Reduced to \$7,200,000







Wyndham

- **>** 2012
- First Project out of Recession
- Nice In-Fill Project
- Open for 2015
 World Cup









Heat Recovery System Expansion - 2017







Amendment to West Avon Urban Renewal Authority Plan at end of 2015

- House Bill 15-1348 Amendment to Urban Renewal Authority Laws
- Minor Amendment to Add Specific Definition of Foreseeable Projects
- Remodel of Town Hall Expressly Identified



4.5.2 Specific Public Projects. The following specific public projects are identified as advancing and promoting the purposes of this Plan . . .



. . . and are considered eligible for expenditure and financing, such expenditures include but are not limited to planning, design, engineering, legal, construction, installation, property acquisition, and property improvement. The following list of specific public projects is not intended to be exclusive and actual public projects may vary in design, location and use as deemed appropriate during the applicable Picnic pavilion; development and design review process in accordance with the Avon Development Dog park; Code and other applicable Town processes.

Potential improvements to Nottingham Park;

Key Program Elements

Flexible multi-purpose community space with support facilities for the Avon Pavilion Incorporate parking structure. and other events at Nottingham Park;

Public restrooms:

Expanded turf areas for ballfields, including a championship size soccer field, and additional venue seating for Avon Pavilion and other events at Nottingham Park; Improved connection to the Main Street Mall; and

Parking facilities to support Nottingham Park and to meet other public demands.

Other Desired Elements

Improved connection to the Eagle River and the regional trail system;

Indoor ice arena:

Outdoor ice rink/summer splash park;

Covered outdoor ice rink/ summer flex space;

Nordic center with groomed trails;

Concessions/skate and ski rentals:

Better connectivity to neighborhoods to the West;

Designed areas with appropriate utility connection, ingress and egress for food

trucks; skate park;

Bike share facilities;

Pedestrian amenities:

Children's music park;

Wading lagoon;

Community fire pit;

Relocated playground:

Relocated paddle boats;

Mixed Use building including conference/event space, lodging, and/or affordable

housing; and

Potential Improvements to Fire Station site:

Construction of a new Town Hall facility;

Live/work development;

Workforce housing;

Art studio with artists in residence; and

Skatepark.

Potential New Town Hall Facility:

Acquisition and interior finish of the Phase 1B Office Building in the Mountain Vista

Resort Subdivision, Avon Colorado, for a new Town Hall facility.

Acquisition and improvement of other property within the West Town Center Urban

Renewal Plan Area for a new Town Hall facility.



- Potential improvements to Nottingham Park
- Potential Improvements to Fire Station Site
- Potential New Town Hall Facility



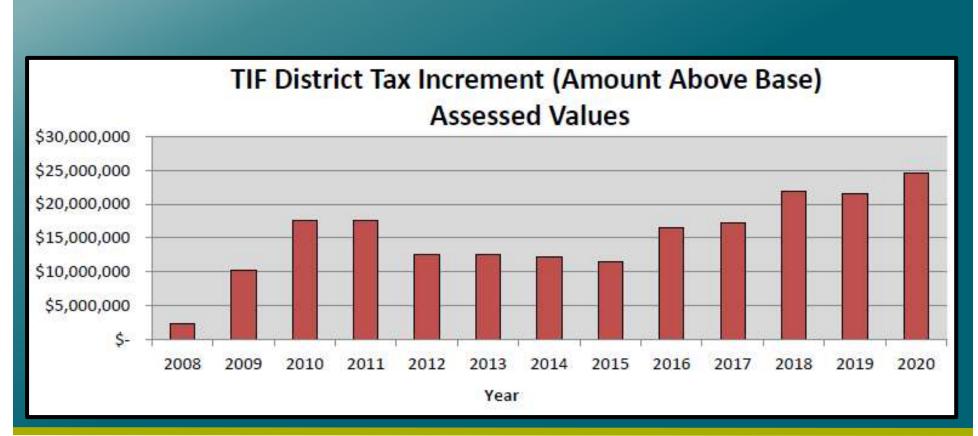
Town Hall Interior Finish - 2018



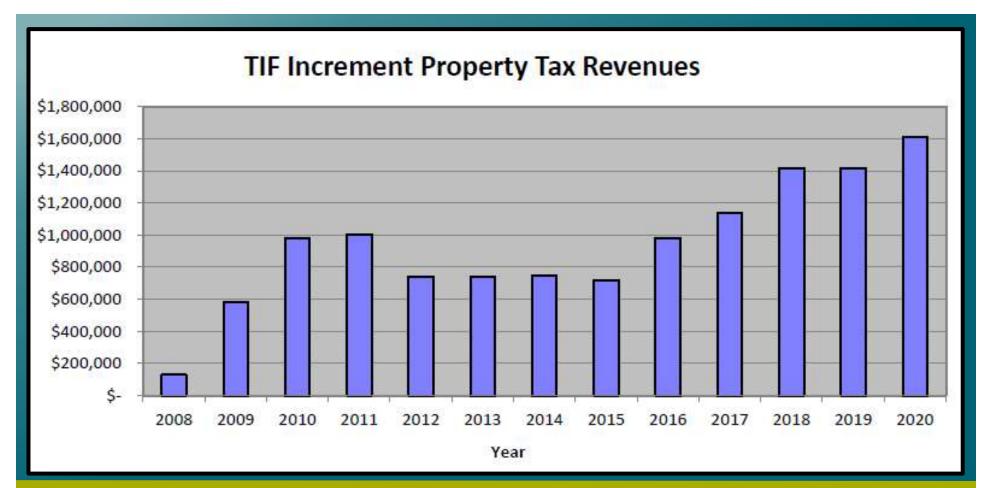


| PROJECTS | COST | COMPLETED |
|-------------------------------------|-------------------|--------------|
| Lake Street Design and Construction | \$ 4,433,641 | 2009 |
| Main Street Design | \$ 1,109,660 | 2009 |
| Pedestrian Mall | \$ 829,016 | 2014 |
| Nottingham Road Street Lights | \$ 32,603 | 2016 |
| Heat Recovery Expansion Study | \$ 20,000 | 2017 |
| Hahnewald Barn Study | \$ 12,651 | 2017 |
| New Town Hall Interior Improvements | \$ 4,120,000 | 2018 |
| Maintenance of District Areas | \$ 1,531,406 | 2010 to 2015 |
| T | OTAL \$12,088,977 | |





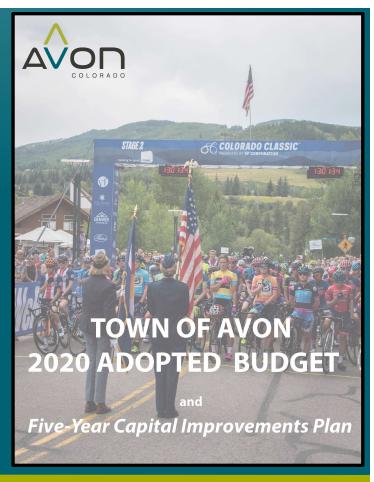






2020 Avon URA Budget

- Based on preliminary increment of \$24,539,910
- Overlapping Mill rate of 63.380
- > 13.7% increase in TIF revenues over 2019
- > \$1,626,550 total revenue in 2020
- > \$848,594 debt payments in 2020





2020 Avon URA Budget

- > \$700,000 transfer out to Capital Projects Fund (Nottingham Park Improvements)
- > \$662,900 Year End Balance
- Riverfront Town Homes and Riverfront Lodge under construction
- Potential Lot B Hotel and Lot 1, Riverfront, Condominium may start in next 2 years
- > TIF Expires in 2032





Projects to 2032

Potential for an additional \$12 - \$16 million in TIF revenue available for investment in the West Town Center area.

