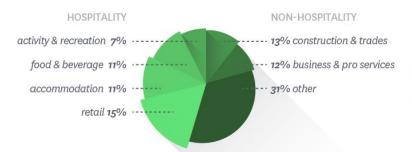
# Whistler\* Chamber



# we are a membership organization. our members are our #1 stakeholder.

3 membership clusters to keep top of mind: 34% of our members operate in the village, 17% in function junction and 6% in creekside. membership & audiences

#### our biggest membership verticals:



71% of whistler's businesses have less than 20 employees:





## Our role:

### 1. Stay relevant to businesses

- Benefits that lower overhead, deep training, events that give profile

### 2. Strive to be a valued & respected partner

- EPI, taskforce participation, hosting ministerial meetings

### 3. Act as a strong advocate

- lobbying all levels of government on community-wide issues



# Relevance to business

staying responsive to the needs of the business community





# Strong advocate

speaking up on labour issues

# Putting Canadians 1st & Supporting Access to Workers in Tight Labour Markets

#### Preamble

Canada boasts numerous destination mountain resorts that attract visitors from around the globe – and Whistler consistently ranks as one of the world's top ski destinations. The Whistler resort alone drives 22.5% of the tourism export revenue for the province and generates \$1.2 million in daily tax revenue for the federal, provincial and municipal government.

tight labour market continues to challenge our ongoing viability and competitiveness a tourist destination (the June unemployment rate for Mainland Southwest was 5.7% d Whistler was measured at 2% in 2013 by the Resort Municipality of Whistler's mmunity Life Tracking Survey). Industry reports project a 14,000-person labour ficit for tourism and hospitality positions in BC by 2020 (Labour Market Study by hr). The seasonal nature of the tourism economy (ie: the ski industry), in particular more remote locations — much like in agriculture — makes it very difficult to obtain, 1 and retain talent. Along with Canadians, temporary foreign workers (TFWs) are a ed and vital piece of our labour force. Without these workers Whistler cannot er an exceptional customer experience.

#### The Ask

That the federal government consider allowances for destination mountain resorts across Canada where seasonal workers are essential to serving an international clientele and driving tourism.

We view the Temporary Foreign Worker Program as just one tool – but an essential one – in our kit to recruit workers as a limited and last resort.

#### Whistler Economy: A Tax Revenue Driver\*



ANNUAL TAX REVENUE (FEDERAL, PROVINCIAL & MUNICIPAL) GENERATED BY WHISTLER

\$1.3B ANNUAL PROVINCIAL GDP GENERATED BY CONSUMER SPENDING IN WHISTLER

22.5% WHISTLER'S PERCENTAGE OF THE TOURISM EXPORT REVENUE (785M) FOR THE PROVINCE

#### ary Foreign Workers: ntial Part of the Whistler Workforce\*\*



PERCENTAGE OF WHISTLER CHAMBER MEMBERS SURVEYED THAT HIRED A TFW IN 2013-14

19%

PERCENTAGE OF WHISTLER CHAMBER MEMBERS SURVEYED THAT HAD OVER 10 TFWS IN THEIR BUSINESS

36%

PERCENTAGE OF WHISTLER CHAMBER MEMBERS SURVEYED
THAT SAID TFWS MADE UP OVER 30% OF THEIR WORKFORCE

ler.ca/EPI, Economic Partnership Initiative report released October 2013)\* | Ier Chamber of Commerce - Temporary Foreign Workers Program Survey to members, June '14)

#### **tler°** per

Policy Considerations to Improve Access to Workers

WE RESPECTFULLY ASK THAT THE FEDERAL GOVERNMENT CONSIDER THE FOLLOWING FOR CANADIAN, DESTINATION MOUNTAIN RESORTS:

- Commit to working with industry to mitigate the impact the LMIA fee increase will have on the destination mountain resort sector
- Consider exemptions regarding the cap on low-wage workers in regions that require seasonal positions
- Track more specific regional unemployment rates to better reflect market labour conditions
- Ensure transition plans do not add unnecessary regulatory burden and costs to business



6

# Valued & respected partner-

World-class training for the community

## The Whistler Experience



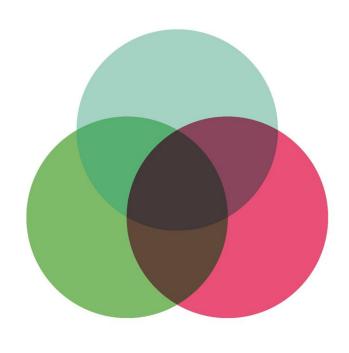
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### Customer Service Training For An Entire City: Genius Or Insanity? Ask Whistler Village



Micah Solomon CONTRIBUTOR

/ write on customer service, customer experience and corporate culture

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Opinions expressed by Forces

Have you ever traveled somewhere, perhaps a tourist destination, and grumbled to yourself, "I wish everyone in this town would go through customer service training and brush up on their customer service skills, dammit!"?

Well, if your destination is Whistler, a Stepford-perfect town sited at the base of the stunning, snow-peaked mountains of British Columbia, they've beaten you to it.

Intending to transform their town into a service-perfect as well as picture-perfect destination, the Whistler Chamber of Commerce has partnered with the University of Victoria's Gustavson School of Business to involve almost all of the businesses in a customer service improvement initiative called The Whistler Experience.

According to Val Litwin, CEO of the Whistler Chamber of Commerce, 5,600 residents (in other words, more than 50% of the adult population of this town of 10,000) have gone through the training to date.



























